

Medium-Term Management Plan

Chori Innovation Plan 2028

CHORI

We are implementing the three-year medium-term management plan, Chori Innovation Plan 2028, covering the fiscal years 2026 through 2028. The Chori Group aims to achieve global growth and has defined its vision for the future as: A Trading Company That Continues to Be Chosen— Charting New Territory, Creating Sustainable Value, Weaving a Better Future. By Advancing Expertise, Globalization, and Strategic Business Investment, the Group will steadily execute its strategies and strive to further enhance corporate value.

Basic Policy and Strategies



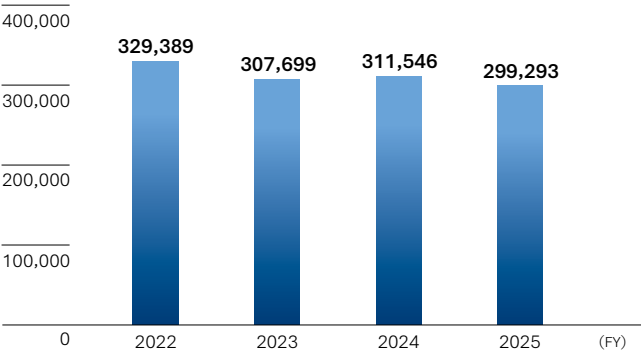
Vision for the Future and Material Issues



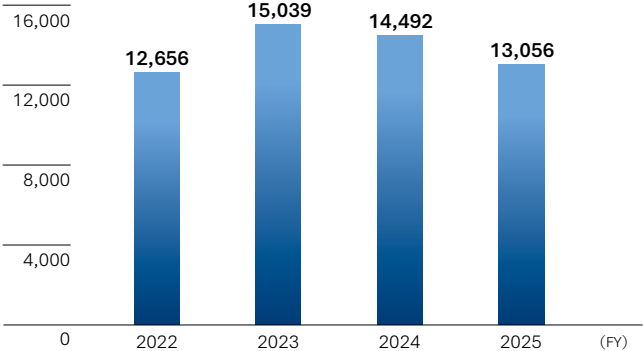
Consolidated Results

(Millions of yen)

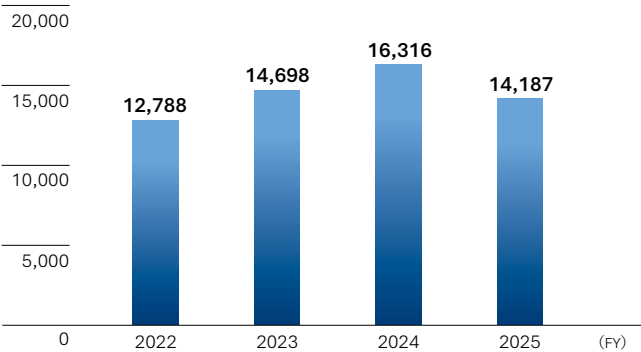
Net sales



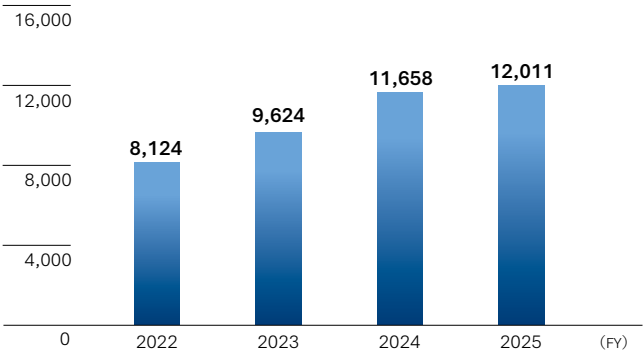
Operating profit



Profit before income taxes

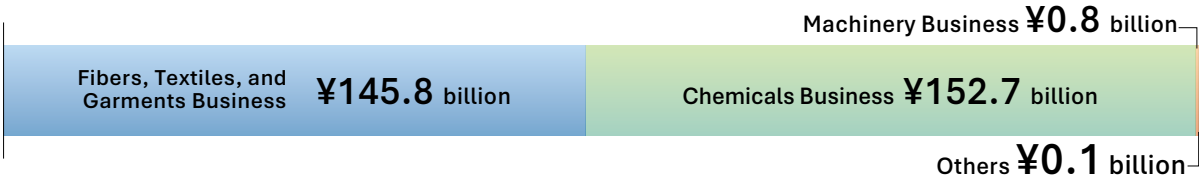


Net profit attributable to owners of parent



FY2025 Segment Performance Overview

Net sales



Segment profit (profit before income taxes)



*Rounded to the nearest unit.